### **ShinMaywa**



### Consolidated Financial Results for Fiscal Year 2012 (April 1, 2012 – March 31, 2013)

26/4/2013

Name of registrant: ShinMaywa Industries, Ltd. Stock Exchange Listed: Tokyo, Osaka Code number: 7224 (URL: http://www.shinmaywa.co.jp)

Representative: Yoshihiro Onishi, President and Chief Executive Officer

Contact: Akira Nishioka, Officer

Manager, Human Resources & General Affairs Dept. (Phone: 0798-56-5002)

Date of the general meeting of shareholders: June 25, 2013 Date of the dividends pay start planned: June 26,, 2013 Date of filing annual security report: June 25, 2013

### 1. Consolidated Financial Results for FY 2012 (April 1, 2012 – March 31, 2013)

(1) Consolidated Results of Operations

| • •    |             |      |                  |       |                 |       |             |   |
|--------|-------------|------|------------------|-------|-----------------|-------|-------------|---|
|        | Net sales   |      | Operating income |       | Ordinary income |       | Net income  |   |
|        | million yen | %    | million yen      | %     | million yen     | %     | million yen | % |
| FY2012 | 150,918     | 38.5 | 5,840            | 157.3 | 6,479           | 206.4 | 11,372      | _ |
| FY2011 | 108.974     | 1.6  | 2.269            | 37.8  | 2.114           | 54.1  | (266)       | _ |

|        | Net income per<br>share | Fully diluted net income per share | Return<br>on equity | Ratio of ordinary<br>income to total<br>assets | Ratio of operating income to net sales |
|--------|-------------------------|------------------------------------|---------------------|--|--|
|        | yen                     | yen                                | %                   | %  | %                                      |
| FY2012 | 114.04                  | _                                  | 13.6                | 4.4  | 3.9                                    |
| FY2011 | (2.68)                  | _                                  | (0.3)               | 1.6  | 2.1                                    |

Note: Equity in earnings of affiliates and non-consolidated subsidiaries: FY2012: 172 million yen FY2011: 149 million yen

#### (2) Consolidated Financial Position

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|--------|---------------------|-------------|--|----------------------|
|        | Total assets        | Net assets  | Shareholders' equity<br>ratio (Ratio of net<br>assets to total assets) | Net assets per share |
|        | million yen         | million yen | %  | yen                  |
| FY2012 | 155,248             | 89,035      | 57.3   | 892.01               |
| FY2011 | 136,138             | 79,324      | 57.3   | 782.09               |

Note: Shareholders' equity: FY2012 88,941 million yen FY2011 78,023 million yen

#### (3) Consolidated Cash Flows

|        | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash<br>equivalents at end<br>of period |
|--------|--------------------------------------|--------------------------------------|--------------------------------------|--|
|        | million yen                          |                                      | million yen                          | million yen                                      |
| FY2012 | 11,758                               | (6,502)                              | (10,364)                             | 14,790   |
| FY2011 | 4,131                                | (2,130)                              | 782                                  | 19,855   |

#### 2. Dividends

|            | Dividends per share  Interim Year-end Full-year |     | Dividends total | Dividends payout ratio | Dividends to net assets<br>(Consolidated) |     |
|------------|---|-----|-----------------|------------------------|---|-----|
|            |   |     | (Full-Year)     | (Consolidated)         |   |     |
|            | yen   | yen | yen             | million yen            | %   | %   |
| FY2011     | 5   | 5   | 10              | 997                    | _   | 1.3 |
| FY2012     | 5   | 5   | 10              | 997                    | 8.8                                       | 1.2 |
| FY2013     | -   | _   | 10              |                        | 20.9                                      |     |
| (Forecast) | б   | 5   | 10              |                        | 30.2                                      |     |

3. Consolidated Financial Results Forecast for FY 2013 (April 1, 2013 - March 31, 2014)

| <u> </u>  |             |      |                  |        |                 |        |             |        |                      |
|-----------|-------------|------|------------------|--------|-----------------|--------|-------------|--------|----------------------|
|           | Net sa      | les  | Operating income |        | Ordinary income |        | Net income  |        | Net income per share |
|           | million yen | %    | million yen      | %      | million yen     | %      | million yen | %      | yen                  |
| Half Year | 72,500      | 11.7 | 1,200            | (31.7) | 1,300           | (28.1) | 700         | (87.6) | 7.02                 |
| Full Year | 160,000     | 6.0  | 5,300            | (9.3)  | 5,600           | (13.6) | 3,300       | (71.0) | 33.10                |

## **Consolidated Balance Sheets**

|  | Millions | s of Yen |   | Millions | of Yen  |
|--|----------|----------|---|----------|---------|
|  | FY2012   | FY2011   |   | FY2012   | FY2011  |
| <u>Assets</u>                          |          |          | <u>Liabilities</u>                                    |          |         |
| Current assets                         |          |          | Current liabilities                                   |          |         |
| Cash and deposits                      | 14,811   | 19,855   | Notes and accounts payable-trade                      | 25,900   | 19,824  |
| Notes and accounts receivable-trade    | 58,916   | 50,325   | Current portion of long-term loans payable            | 2,000    | 2,000   |
| Merchandise and finished goods         | 2,559    | 2,067    | Accrued expenses                                      | 8,198    | 5,827   |
| Work in process                        | 20,635   | 19,025   | Income taxes payable                                  | 1,402    | 770     |
| Raw materials and supplies             | 12,365   | 9,102    | Provision for directors' bonuses                      | 132      | 27      |
| Deferred tax assets                    | 4,702    | 3,419    | Provision for product warranties                      | 18       | 10      |
| Other                                  | 1,290    | 966      | Provision for loss on construction contracts          | 1,718    | 1,910   |
| Allowance for doubtful accounts        | (59)     | (82)     | Other   | 6,542    | 5,803   |
| Total current assets                   | 115,222  | 104,679  | Total current liabilities                             | 45,914   | 36,174  |
| Noncurrent assets                      |          |          | Noncurrent liabilities                                |          |         |
| Property, plant and equipment          |          |          | Long-term loans payable                               | 6,000    | 8,012   |
| Buildings and structures, net          | 11,521   | 9,818    | Deferred tax liabilities                              | 232      | 9       |
| Machinery, equipment and vehicles, net | 5,919    | 4,244    | Deferred tax liabilities for land revaluation         | 54       | 54      |
| Land                                   | 6,664    | 4,634    | Provision for retirement benefits                     | 9,676    | 8,072   |
| Construction in progress               | 742      | 784      | Provision for directors' retirement benefits          | _        | 477     |
| Other, net                             | 1,427    | 1,307    | Negative goodwill                                     | _        | 93      |
| Total property, plant and equipment    | 26,275   | 20,789   | Other   | 4,335    | 3,918   |
| Intangible assets                      | 1,268    | 891      | Total noncurrent liabilities                          | 20,299   | 20,639  |
| Investments and other assets           |          |          | Total liabilities                                     | 66,213   | 56,813  |
| Investment securities                  | 4,262    | 3,000    | Net assets  |          |         |
| Long-term loans receivable             | 286      | 283      | Shareholders' equity                                  |          |         |
| Deferred tax assets                    | 2,458    | 2,136    | Capital stock   | 15,981   | 15,981  |
| Other                                  | 5,571    | 4,419    | Capital surplus                                       | 15,737   | 15,737  |
| Allowance for doubtful accounts        | (96)     | (63)     | Retained earnings                                     | 56,901   | 54,632  |
| Total investments and other assets     | 12,481   | 9,777    | Treasury stock  | (120)    | (8,203) |
| Total noncurrent assets                | 40,026   | 31,458   | Total shareholders' equity                            | 88,500   | 78,148  |
| Total assets                           | 155,248  | 136,138  | Accumulated other comprehensive income                |          |         |
|  |          |          | Valuation difference on available-for-sale securities | 876      | 624     |
|  |          |          | Revaluation reserve for land                          | (383)    | (383)   |
|  |          |          | Foreign currency translation adjustment               | (52)     | (365)   |
|  |          |          | Total accumulated other comprehensive income          | 440      | (124)   |
|  |          |          | Minority interests                                    | 93       | 1,301   |
|  |          |          | Total net assets                                      | 89,035   | 79,324  |
|  |          |          | Total liabilities and net assets                      | 155,248  | 136,138 |

# Consolidated Statements of Income

Millions of Yen

| Net sales         150,918         108,974           Cost of sales         125,216         91,872           Gross profit         25,701         17,102           Selling, general and administrative expenses         19,861         14,832           Operating income         5,840         2,269           Non-operating income         20         33           Interest income         20         33           Dividends income         57         41           Amortization of negative goodwill         93         146           Equity in earnings of affiliates         172         149           Rent income         41         21           Professor         131         151           Foreign exchange gains         123         6           Other         166         87           Total non-operating income         807         631           Non-operating expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         62         65           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan   |   | FY2012   | FY2011  |
|--|---|----------|---------|
| Gross profit         25,701         17,102           Selling, general and administrative expenses         19,861         14,832           Operating income         5,840         2,269           Non-operating income         20         33           Interest income         20         33           Dividends income         57         41           Amortization of negative goodwill         93         146           Equity in earnings of affiliates         172         149           Rent income         41         21           Dividends income of insurance         131         151           Foreign exchange gains         123         —           Other         166         87           Total non-operating expenses         807         631           Interest expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses </td <td>Net sales</td> <td>150,918</td> <td>108,974</td>                | Net sales   | 150,918  | 108,974 |
| Selling, general and administrative expenses         19,861         24,832           Operating income         5,840         2,269           Non-operating income         20         33           Dividends income         57         41           Amortization of negative goodwill         93         146           Equity in earnings of affiliates         172         149           Rent income         41         21           Dividends income of insurance         131         151           Foreign exchange gains         123         —           Other         166         87           Total non-operating income         807         631           Non-operating expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordina  | Cost of sales                                     | 125,216  | 91,872  |
| Operating income         5,840         2,269           Non-operating income         3         3           Interest income         57         41           Dividends income         57         41           Amortization of negative goodwill         93         146           Equity in earnings of affiliates         172         149           Rent income         41         21           Dividends income of insurance         131         151           Foreign exchange gains         123         —           Other         166         87           Total non-operating income         807         631           Non-operating expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         25         25           Cost of inactive noncurrent assets         25         25           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,47   | Gross profit                                      | 25,701   | 17,102  |
| Non-operating income         20         33           Dividends income         57         41           Amortization of negative goodwill         93         146           Equity in earnings of affiliates         172         149           Rent income         41         21           Dividends income of insurance         131         151           Foreign exchange gains         123         —           Other         166         87           Total non-operating income         807         631           Non-operating expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         5,343         —           Gain on sales of poly members  | Selling, general and administrative expenses      | 19,861   | 14,832  |
| Interest income         20         33           Dividends income         57         41           Amortization of negative goodwill         93         146           Equity in earnings of affiliates         172         149           Rent income         41         21           Dividends income of insurance         131         151           Foreign exchange gains         123         —           Other         166         87           Total non-operating income         807         631           Non-operating expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Cost of inactive noncurrent assets         16         91  | Operating income                                  | 5,840    | 2,269   |
| Dividends income         57         41           Amortization of negative goodwill         93         146           Equity in earnings of affiliates         172         149           Rent income         41         21           Dividends income of insurance         131         151           Foreign exchange gains         123         —           Other         166         87           Total non-operating income         807         631           Non-operating expenses         62         65           Interest expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Cosmission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         5,343         —           Gain on bargain purchase         5,343         —           Gain on bargain purchase <t< td=""><td>Non-operating income</td><td>·</td><td></td></t<>                        | Non-operating income                              | ·        |         |
| Amortization of negative goodwill         93         146           Equity in earnings of affiliates         172         149           Rent income         41         21           Dividends income of insurance         131         151           Foreign exchange gains         123         —           Other         166         87           Total non-operating income         807         631           Non-operating expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         5,343         —           Gain on sales of noncurrent assets         —         7           Gain on bargain purchase         5,343         —           Gain on sales of golf memberships         —         7           Gain on sa  | Interest income                                   | 20       | 33      |
| Equity in earnings of affiliates         172         149           Rent income         41         21           Dividends income of insurance         131         151           Foreign exchange gains         123         —           Other         166         87           Total non-operating income         807         631           Non-operating expenses         —         531           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         5,343         —           Gain on sales of noncurrent assets         —         71           Gain on sales of golf memberships         —         7           Gain on forgiveness of debts         13         —           Total extraordinary income         5,357         79           Extraordinary  | Dividends income                                  | 57       | 41      |
| Rent income         41         21           Dividends income of insurance         131         151           Foreign exchange gains         123         —           Other         166         87           Total non-operating income         807         631           Non-operating expenses         —         621           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         6,479         2,114           Extraordinary income         5,343         —           Gain on sales of noncurrent assets         —         7           Gain on forgiveness of debts         13         —           Total extraordinary income         5,357         79           Extraordinary loss         13         —           Loss on sales of noncurrent assets </td <td>Amortization of negative goodwill</td> <td>93</td> <td>146</td> | Amortization of negative goodwill                 | 93       | 146     |
| Dividends income of insurance         131         151           Foreign exchange gains         123         —           Other         166         87           Total non-operating income         807         631           Non-operating expenses         Interest expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         5,343         —           Gain on sales of noncurrent assets         —         71           Gain on forgiveness of debts         13         —           Total extraordinary income         5,357         79           Extraordinary income         5,357         79           Extraordinary income         5,357         79     <  | Equity in earnings of affiliates                  | 172      | 149     |
| Foreign exchange gains         123         —           Other         166         87           Total non-operating income         807         631           Non-operating expenses         807         631           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         —         71           Gain on sales of noncurrent assets         —         71           Gain on sales of golf memberships         —         7           Gain on forgiveness of debts         13         —           Total extraordinary income         5,357         79           Extraordinary loss         —         5,357         79           Extraordinary loss         —         5         —           Loss on sales of noncurrent assets         13         —   | Rent income                                       | 41       | 21      |
| Other         166         87           Total non-operating income         807         631           Non-operating expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         —         71           Gain on sales of noncurrent assets         —         7           Gain on forgiveness of debts         13         —           Total extraordinary income         5,357         79           Extraordinary loss         13         1           Loss on sales of noncurrent assets         13         1           Loss on disposal of noncurrent assets         259         145           Loss on disaster         —         —         151           Loss on valuation of investment securities         5         —         —  | Dividends income of insurance                     | 131      | 151     |
| Other         166         87           Total non-operating income         807         631           Non-operating expenses         62         65           Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         —         71           Gain on sales of noncurrent assets         —         7           Gain on forgiveness of debts         13         —           Total extraordinary income         5,357         79           Extraordinary loss         13         1           Loss on sales of noncurrent assets         259         145           Loss on disposal of noncurrent assets         259         145           Loss on disaster         —         —         151           Loss on valuation of investment securities         5         —   | Foreign exchange gains                            | 123      | _       |
| Non-operating expenses       62       65         Interest expenses       62       65         Sales discounts       11       13         Foreign exchange losses       —       543         Cost of inactive noncurrent assets       25       25         Commission for syndicate loan       16       91         Other       52       45         Total non-operating expenses       169       786         Ordinary income       6,479       2,114         Extraordinary income       5,343       —         Gain on sales of noncurrent assets       —       7         Gain on sales of golf memberships       —       7         Gain on forgiveness of debts       13       —         Total extraordinary income       5,357       79         Extraordinary loss       13       1         Loss on sales of noncurrent assets       13       1         Loss on disposal of noncurrent assets       259       145         Loss on disposal of noncurrent assets       5       —         Loss on sales of investment securities       5       —         Loss on valuation of investment securities       5       —         Loss on litigation       —       794 <td>Other</td> <td>166</td> <td>87</td>  | Other   | 166      | 87      |
| Interest expenses         62         65           Sales discounts         11         13           Foreign exchange losses         —         543           Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         —         71           Gain on sales of noncurrent assets         —         71           Gain on bargain purchase         5,343         —           Gain on forgiveness of debts         13         —           Total extraordinary income         5,357         79           Extraordinary loss         —         5,357         79           Extraordinary loss         —         13         1           Loss on sales of noncurrent assets         13         1           Loss on disposal of noncurrent assets         13         1           Loss on disposal of noncurrent assets         5         —           Loss on valuation of investment securities         5         —           Loss on litigation  | Total non-operating income                        | 807      | 631     |
| Sales discounts       11       13         Foreign exchange losses       —       543         Cost of inactive noncurrent assets       25       25         Commission for syndicate loan       16       91         Other       52       45         Total non-operating expenses       169       786         Ordinary income       6,479       2,114         Extraordinary income       —       71         Gain on sales of noncurrent assets       —       71         Gain on bargain purchase       5,343       —         Gain on forgiveness of debts       13       —         Total extraordinary income       5,357       79         Extraordinary loss       —       13       1         Loss on sales of noncurrent assets       13       1         Loss on disaster       —       151         Loss on sales of investment securities       5       —         Loss on valuation of investment securities       4       —         Loss on litigation       —       794         Loss on liquidation of business       30       35   | Non-operating expenses                            |          |         |
| Sales discounts       11       13         Foreign exchange losses       —       543         Cost of inactive noncurrent assets       25       25         Commission for syndicate loan       16       91         Other       52       45         Total non-operating expenses       169       786         Ordinary income       6,479       2,114         Extraordinary income       —       71         Gain on sales of noncurrent assets       —       71         Gain on bargain purchase       5,343       —         Gain on forgiveness of debts       13       —         Total extraordinary income       5,357       79         Extraordinary loss       —       13       1         Loss on sales of noncurrent assets       13       1         Loss on disaster       —       151         Loss on sales of investment securities       5       —         Loss on valuation of investment securities       4       —         Loss on litigation       —       794         Loss on liquidation of business       30       35   | Interest expenses                                 | 62       | 65      |
| Cost of inactive noncurrent assets         25         25           Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         -         71           Gain on sales of noncurrent assets         -         7           Gain on bargain purchase         5,343         -           Gain on sales of golf memberships         -         7           Gain on forgiveness of debts         13         -           Total extraordinary income         5,357         79           Extraordinary loss         -         -         13         1           Loss on sales of noncurrent assets         13         1         1           Loss on disposal of noncurrent assets         259         145         1           Loss on sales of investment securities         5         -         -           Loss on valuation of investment securities         4         -           Loss on litigation         -         794           Loss on liquidation of business         30         35   | Sales discounts                                   | 11       | 13      |
| Commission for syndicate loan         16         91           Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         -         71           Gain on sales of noncurrent assets         -         71           Gain on bargain purchase         5,343         -           Gain on sales of golf memberships         -         7           Gain on forgiveness of debts         13         -           Total extraordinary income         5,357         79           Extraordinary loss         -         13         1           Loss on sales of noncurrent assets         13         1           Loss on disposal of noncurrent assets         259         145           Loss on disaster         -         151           Loss on sales of investment securities         5         -           Loss on valuation of investment securities         4         -           Loss on litigation         -         794           Loss on liquidation of business         30         35  | Foreign exchange losses                           | _        | 543     |
| Other         52         45           Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         -         71           Gain on sales of noncurrent assets         -         71           Gain on bargain purchase         5,343         -           Gain on sales of golf memberships         -         7           Gain on forgiveness of debts         13         -           Total extraordinary income         5,357         79           Extraordinary loss         -         -           Loss on sales of noncurrent assets         13         1           Loss on disposal of noncurrent assets         259         145           Loss on disaster         -         151           Loss on sales of investment securities         5         -           Loss on valuation of investment securities         4         -           Loss on litigation         -         794           Loss on liquidation of business         30         35   | Cost of inactive noncurrent assets                | 25       | 25      |
| Total non-operating expenses         169         786           Ordinary income         6,479         2,114           Extraordinary income         -         71           Gain on sales of noncurrent assets         -         71           Gain on bargain purchase         5,343         -           Gain on sales of golf memberships         -         7           Gain on forgiveness of debts         13         -           Total extraordinary income         5,357         79           Extraordinary loss         -         -           Loss on sales of noncurrent assets         13         1           Loss on disposal of noncurrent assets         259         145           Loss on sales of investment securities         5         -           Loss on valuation of investment securities         4         -           Loss on litigation         -         794           Loss on liquidation of business         30         35  | Commission for syndicate loan                     | 16       | 91      |
| Ordinary income         6,479         2,114           Extraordinary income         7           Gain on sales of noncurrent assets         —         71           Gain on bargain purchase         5,343         —           Gain on sales of golf memberships         —         7           Gain on forgiveness of debts         13         —           Total extraordinary income         5,357         79           Extraordinary loss         —         13         1           Loss on sales of noncurrent assets         259         145           Loss on disaster         —         151           Loss on sales of investment securities         5         —           Loss on valuation of investment securities         4         —           Loss on litigation         —         794           Loss on liquidation of business         30         35   |   | 52       | 45      |
| Ordinary income         6,479         2,114           Extraordinary income         7           Gain on sales of noncurrent assets         —         71           Gain on bargain purchase         5,343         —           Gain on sales of golf memberships         —         7           Gain on forgiveness of debts         13         —           Total extraordinary income         5,357         79           Extraordinary loss         13         1           Loss on sales of noncurrent assets         259         145           Loss on disaposal of noncurrent assets         259         145           Loss on sales of investment securities         5         —           Loss on valuation of investment securities         4         —           Loss on litigation         —         794           Loss on liquidation of business         30         35   | Total non-operating expenses                      | 169      | 786     |
| Extraordinary income       —       71         Gain on sales of noncurrent assets       —       71         Gain on bargain purchase       5,343       —         Gain on sales of golf memberships       —       7         Gain on forgiveness of debts       13       —         Total extraordinary income       5,357       79         Extraordinary loss       —       13       1         Loss on sales of noncurrent assets       259       145         Loss on disaster       —       151         Loss on sales of investment securities       5       —         Loss on valuation of investment securities       4       —         Loss on litigation       —       794         Loss on liquidation of business       30       35  |   | 6,479    | 2,114   |
| Gain on bargain purchase5,343—Gain on sales of golf memberships—7Gain on forgiveness of debts13—Total extraordinary income5,35779Extraordinary loss——Loss on sales of noncurrent assets131Loss on disposal of noncurrent assets259145Loss on disaster——Loss on sales of investment securities5—Loss on valuation of investment securities4—Loss on litigation—794Loss on liquidation of business3035   | Extraordinary income                              | ·        | ·       |
| Gain on sales of golf memberships—7Gain on forgiveness of debts13—Total extraordinary income5,35779Extraordinary loss——Loss on sales of noncurrent assets131Loss on disposal of noncurrent assets259145Loss on disaster——Loss on sales of investment securities5—Loss on valuation of investment securities4—Loss on litigation—794Loss on liquidation of business3035   | Gain on sales of noncurrent assets                | _        | 71      |
| Gain on sales of golf memberships—7Gain on forgiveness of debts13—Total extraordinary income5,35779Extraordinary loss——Loss on sales of noncurrent assets131Loss on disposal of noncurrent assets259145Loss on disaster——Loss on sales of investment securities5—Loss on valuation of investment securities4—Loss on litigation—794Loss on liquidation of business3035   | Gain on bargain purchase                          | 5,343    | _       |
| Total extraordinary income 5,357 79  Extraordinary loss  Loss on sales of noncurrent assets 13 1  Loss on disposal of noncurrent assets 259 145  Loss on disaster - 151  Loss on sales of investment securities 5 -  Loss on valuation of investment securities 4 -  Loss on litigation - 794  Loss on liquidation of business 30 35   | Gain on sales of golf memberships                 | <u> </u> | 7       |
| Extraordinary loss  Loss on sales of noncurrent assets  Loss on disposal of noncurrent assets  Loss on disaster  Loss on sales of investment securities  Loss on valuation of investment securities  Loss on litigation  Loss on liquidation of business  13 1 259 145   | Gain on forgiveness of debts                      | 13       | _       |
| Loss on sales of noncurrent assets131Loss on disposal of noncurrent assets259145Loss on disaster—151Loss on sales of investment securities5—Loss on valuation of investment securities4—Loss on litigation—794Loss on liquidation of business3035  | Total extraordinary income                        | 5,357    | 79      |
| Loss on disposal of noncurrent assets259145Loss on disaster—151Loss on sales of investment securities5—Loss on valuation of investment securities4—Loss on litigation—794Loss on liquidation of business3035   | Extraordinary loss                                |          |         |
| Loss on disaster  Loss on sales of investment securities  Loss on valuation of investment securities  Loss on litigation  Loss on liquidation of business  - 151  - 4  - 794  Loss on liquidation of business  | Loss on sales of noncurrent assets                | 13       | 1       |
| Loss on sales of investment securities  Loss on valuation of investment securities  Loss on litigation  Loss on liquidation of business  5 4 - 794 30 35   | Loss on disposal of noncurrent assets             | 259      | 145     |
| Loss on valuation of investment securities  Loss on litigation  Loss on liquidation of business  4  - 794  30  | Loss on disaster                                  | _        | 151     |
| Loss on litigation - 794 Loss on liquidation of business 30 35   | Loss on sales of investment securities            | 5        | _       |
| Loss on liquidation of business 30   | Loss on valuation of investment securities        | 4        | _       |
| ·  | Loss on litigation                                | _        | 794     |
|  | Loss on liquidation of business                   | 30       | 35      |
| Total extraordinary losses 313 1,128   | Total extraordinary losses                        | 313      | 1,128   |
| Income before income taxes and minority interests 11,523 1,065   | Income before income taxes and minority interests | 11,523   | 1,065   |
| Income taxes-current 1,898 1,192   | Income taxes-current                              | 1,898    | 1,192   |
| Income taxes-deferred (1,718) 491  | Income taxes-deferred                             | (1,718)  | 491     |
| Total income taxes 180 1,683   | Total income taxes                                | 180      | 1,683   |
| Income (loss) before minority interests 11,342 (618)   | Income (loss) before minority interests           | 11,342   |         |
| Minority interests in loss (29)  |   | (29)     |         |
| Net income (loss) 11,372 (266)   | Net income (loss)                                 | 11,372   | (266)   |

## Consolidated Statements of Comprehensive Income

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|   | FY2012 | FY2011 |
|---|--------|--------|
| Income (loss) before minority interests   | 11,342 | (618)  |
| Other comprehensive income  |        |        |
| Valuation difference on available-for-sale securities                               | 252    | 173    |
| Revaluation reserve for land  | _      | 7      |
| Foreign currency translation adjustment   | 264    | (48)   |
| Share of other comprehensive income of associates accounted for using equity method | 73     | (0)    |
| Total other comprehensive income  | 590    | 131    |
| Comprehensive income  | 11,933 | (487)  |
| Comprehensive income attributable to  |        |        |
| Comprehensive income attributable to owners of the parent                           | 11,942 | (129)  |
| Comprehensive income attributable to minority interests                             | (8)    | (357)  |

## Consolidated Statements of Cash Flows

| N/III | lions | $\sim$ + | Van  |
|-------|-------|----------|------|
| IVIII | HOHS  | OI       | 1611 |
|       |       |          |      |

|   | FY2012    | FY2011    |
|---|-----------|-----------|
| Net cash provided by (used in) operating activities   |           |           |
| Income before income taxes and minority interests   | 11,523    | 1,065     |
| Depreciation and amortization   | 3,609     | 3,135     |
| Gain on bargain purchase  | (5,343)   | _         |
| Increase (decrease) in provision for retirement benefits and directors' retirement benefits       | (318)     | 95        |
| Increase (decrease) in allowance for doubtful accounts  | (42)      | 25        |
| Interest and dividends income   | (78)      | (74)      |
| Interest expenses   | 62        | 65        |
| Equity in (earnings) losses of affiliates   | (172)     | (149)     |
| Loss (gain) on sales of noncurrent assets   | 13        | (70)      |
| Loss (gain) on disposal of noncurrent assets  | 259       | 145       |
| Decrease (increase) in notes and accounts receivable-trade  | 1,567     | (3,981)   |
| Decrease (increase) in inventories  | (667)     | 1,089     |
| Increase (decrease) in notes and accounts payable-trade   | 2,590     | 2,992     |
| Increase (decrease) in other noncurrent liabilities   | 12        | (1,607)   |
| Other, net  | 117       | $2,\!225$ |
| Subtotal  | 13,134    | 4,955     |
| Interest and dividends income received  | 150       | 80        |
| Interest expenses paid  | (64)      | (65)      |
| Income taxes paid   | (1,462)   | (839)     |
| Net cash provided by (used in) operating activities   | 11,758    | 4,131     |
| Net cash provided by (used in) investing activities   | , ,       |           |
| Payments into time deposits   | (20)      | _         |
| Purchase of property, plant and equipment   | (4,359)   | (1,734)   |
| Proceeds from sales of property, plant and equipment  | 443       | 101       |
| Purchase of intangible assets   | (504)     | (245)     |
| Purchase of investments in subsidiaries resulting in change in scope of consolidation             | (107)     | _         |
| Purchases of stock from minority shareholders   | (632)     | (15)      |
| Payments of loans receivable from subsidiaries and affiliates                                     | (24)      | (70)      |
| Payments for transfer of business   | (932)     |           |
| Other, net  | (362)     | (167)     |
| Net cash provided by (used in) investing activities   | (6,502)   | (2,130)   |
| Net cash provided by (used in) financing activities   | (= 0 = 0) | (2,222)   |
| Decrease in short-term loans payable  | (7,050)   | (6,000)   |
| Proceeds from long-term loans payable   | 19        | 10,000    |
| Repayment of long-term loans payable  | (2,000)   | (2,000)   |
| Proceeds from stock issuance to minority shareholders   | 37        |           |
| Purchase of treasury stock  | (20)      | (1)       |
| Cash dividends paid   | (997)     | (997)     |
| Cash dividends paid to minority shareholders  | (10)      | (21)      |
| Repayments of finance lease obligations   | (342)     | (196)     |
| Net cash provided by (used in) financing activities   | (10,364)  | 782       |
| Effect of exchange rate change on cash and cash equivalents                                       | 187       | (78)      |
| Net increase (decrease) in cash and cash equivalents  | (4,921)   | 2,705     |
| Cash and cash equivalents at beginning of period  | 19,855    | 17,150    |
| Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation | (143)     | 10.055    |
| Cash and cash equivalents at end of period  | 14,790    | 19,855    |